



25th ACM International Systems and Software Product Line Conference (SPLC 2021)

September 6-11, 2021 (Online)



Certificate of Appreciation

This certificate is awarded to **Jean Felicien Ihirwe** in appreciation for the services as Student Volunteer in the 25th ACM International Systems and Software Product Line Conference (SPLC 2021). The conference happened online from September 6 – 11, 2021.

A handwritten signature in black ink, appearing to read 'Mousavi'.

Mohammad Reza Mousavi

General Chairs

A handwritten signature in black ink, appearing to read 'Schobbens'.

Pierre-Yves Schobbens



Association for
Computing Machinery

